

McDONALD'S USA, LLC

SECRETARY'S CERTIFICATE

I, Angela Steele, an officer of McDonald's USA, LLC, a limited liability company organized under the laws of the State of Delaware (the "Company"), certify as follows, as of the date hereof:

1. I am the duly appointed, qualified and acting U.S. Vice President, U.S. General Counsel and Secretary of the Company.
2. The Board of Directors of the Company duly adopted resolutions, on July 24, 2020 (the "Resolutions"), a true and correct copy of which is attached hereto as Exhibit A, to authorize certain officers and employees of the Company to execute documents in connection with real estate and construction matters on behalf of the Company, and such resolutions have not been amended, modified or rescinded in any way and remain in full force and effect.
3. That the individuals named on Exhibit B, attached, hold the titles set forth above their names.

IN WITNESS WHEREOF, I have hereunto set my hand on this 19th day of January, 2023.



Angela Steele
U.S. Vice President, U.S. General Counsel
and Secretary

EXHIBIT A

Resolutions of the Board of Directors of McDonald's USA, LLC Adopted July 24, 2020

The undersigned, being all the members of the Board of Directors (the "Board") of McDonald's USA, LLC, a Delaware limited liability company (the "Company"), and acting on behalf of the Company, pursuant to the Delaware Limited Liability Company Act and the Company's Limited Liability Company Agreement, hereby adopt, authorize and approve by this written consent the resolutions set forth below with the same force and effect as if they had been adopted at a duly convened meeting of the Board of the Company:

Authority for U.S. Construction Matters

RESOLVED, That any of the officers of the Company, any Senior Construction Director of the Company and any attorney of McDonald's Corporation ("Corp") holding the title of Managing Counsel or Senior Counsel and practicing in the U.S. Legal Practice Group, are authorized to execute for and on behalf of the Company, such agreements, documents, certificates and all other instruments as may be necessary or appropriate in connection with construction projects undertaken by the Company.

FURTHER RESOLVED, That each Senior Development Director of the Company is authorized to execute in the name of and on behalf of the Company such agreements, documents, certificates and all other instruments as may be necessary or appropriate in connection with construction projects undertaken by the Company in his or her respective geographic area of responsibility, up to a limit of One Million Four Hundred Thousand Dollars (\$1,400,000) per construction project.

FURTHER RESOLVED, That each Lead Development Director of the Company and each U.S. Field Execution Development Director of the Company is authorized to execute in the name of and on behalf of the Company such agreements, documents, certificates and all other instruments as may be necessary or appropriate in connection with construction projects undertaken by the Company in his or her respective geographic area of responsibility, up to a limit of Six Hundred Thousand Dollars (\$600,000.00) per occurrence not to exceed Eight Hundred Thousand Dollars (\$800,000.00) per project.

FURTHER RESOLVED, That each U.S. Field Execution Construction Manager of the Company is authorized to execute in the name of and on behalf of the Company such agreements, documents, certificates and all other instruments as may be necessary or appropriate in connection with construction projects undertaken by the Company in his or her respective geographic area of responsibility, up to a limit of Fifty Thousand Dollars (\$50,000) per occurrence not to exceed Three Hundred Thousand Dollars (\$300,000) per project.

FURTHER RESOLVED, That any of the above signatories for U.S. construction matters; any Assistant Secretary and any Assistant Treasurer of the Company; and any attorney holding the title of Counsel and practicing in the U.S. Legal Practice Group, are authorized to attest to the signatures on any documents that have been executed pursuant to the foregoing resolutions (except that no individual may attest to his or her own signature).

FURTHER RESOLVED, That any of the above signatories for U.S. construction matters may also sign governmental permit and zoning applications and forms for construction projects undertaken by the Company in his or her respective geographical area of responsibility.

FURTHER RESOLVED, That each Area Construction Manager may also sign governmental permit and zoning applications and forms for construction projects undertaken by the Company in his or her respective geographical area of responsibility provided, however, that the authority granted to the Area Construction Manager will not apply to permits, applications or forms that include indemnity provisions, provisions that bind the Company to future obligations or that take away any of the Company's existing rights.

FURTHER RESOLVED, That the resolutions previously adopted by the Board of Directors of this Company on January 14, 2019 relating to the execution of documents for construction projects and to such agreements, documents, certificates and other instruments as may be required in connection with construction projects undertaken by the Company are superseded by the above resolutions, and all actions taken by the persons duly authorized therein and in conformity therewith are in all respects confirmed, adopted and ratified as the valid and subsisting acts of this Company, having full force and effect from and after the dates thereof.

Authority for U.S. Real Estate Development Matters

RESOLVED, That any of the officers of the Company, and any attorney of McDonald's Corporation ("Corp") holding the title of Managing Counsel or Senior Counsel and practicing in the U.S. Legal Practice Group (the "Authorized Signatories"), are authorized to execute for and on behalf of the Company, contracts, leases, agreements, deeds, guarantees, mortgages, promissory notes and other documents relating to the purchase, sale, lease or transfer of the real property of the Company (including, but not limited to, beneficial interests in land trusts, and employee relocation related residential properties) and to perform all such acts and to execute such additional documents (including, but not limited to, easements, licenses, memoranda of lease and non-disturbance agreements, powers of attorney or contracts and documents associated with the due diligence and investigation of a site) as may be necessary or appropriate in connection with such transactions.

FURTHER RESOLVED, That any of the Authorized Signatories and any attorney holding the title of Counsel and practicing in the U.S. Legal Practice Group, are authorized to execute documents that are ancillary to real estate transactions but which do not convey any interest in real estate (including, but not limited to, memoranda of lease and non-disturbance agreements).

FURTHER RESOLVED, That each Senior Development Director of the Company is authorized to execute, in the name of and on behalf of the Company, miscellaneous contracts and purchase orders associated with the due diligence and investigation of a site pursuant to a real estate transaction entered into by the Company (including, but not limited to, contracts or purchase orders for sales analysis, soil borings or survey work) up to a limit of One Million Four Hundred Thousand Dollars (\$1,400,000) per project.

FURTHER RESOLVED, That each Lead Development Director and each U.S. Field Execution Development Director is authorized to execute, in the name of and on behalf of the Company, miscellaneous contracts and purchase orders associated with the due diligence and

investigation of a site pursuant to a real estate transaction entered into by the Company in his or her respective geographic area of responsibility (including, but not limited to, contracts or purchase orders for sales analysis, soil borings or survey work) up to a limit of Six Hundred Thousand Dollars (\$600,000.00) per occurrence not to exceed Eight Hundred Thousand Dollars (\$800,000.00) per project.

FURTHER RESOLVED, That the following persons who hold the positions as set forth below, are each authorized to execute miscellaneous contracts and purchase orders associated with the due diligence and investigation of a site pursuant to a real estate transaction entered into by the Company in his or her respective geographic area of responsibility, up to the limits per such project as set forth below:

U.S. Field Execution Construction Manager up to \$50,000.

FURTHER RESOLVED, That any of the above signatories for real estate matters, any Assistant Secretary and any Assistant Treasurer of the Company and any attorney holding the title of Counsel and practicing in the U.S. Legal Practice Group are authorized to attest to the signatures on any documents that have been executed pursuant to the foregoing resolutions (except that no individual may attest to his or her own signature).

FURTHER RESOLVED, That any officer of the Company shall be empowered to delegate authority to certain individuals, in connection with the Company's employee relocation program, and such individuals shall be authorized to execute miscellaneous documents that are ancillary to residential real estate transactions but which do not convey any interest in real estate (including, but not limited to, Company Offer Agreements ("GBOs") and Listing Agreements).

FURTHER RESOLVED, That any officer of the Company shall be empowered to delegate authority to certain individuals on the Company's real estate team to execute license agreements as required in connection with the due diligence of potential new sites.

FURTHER RESOLVED, That the resolutions previously adopted by the Board of Directors of this Company on January 14, 2019 relating to the execution of real estate documents and miscellaneous contracts, purchase orders and other documents associated with real estate transactions of the Company are superseded by the above resolutions, and all actions taken by the persons duly authorized therein and in conformity therewith are in all respects confirmed, adopted and ratified as the valid and subsisting acts of this Company, having full force and effect from and after the dates thereof.

EXHIBIT B

McDonald's USA, LLC Authorized signatories for Real Estate Development, Construction and Employee Relocation Matters

Officers of McDonald's USA, LLC:

David Bartlett
Sarah K. Lee
Angela Steele
Savan N. Vaghani

Managing Counsel of McDonald's Corporation:

Krystin Hernandez
Sarah K. Lee
Savan N. Vaghani

Senior Counsel of McDonald's Corporation:

Jennifer L. Cohn
Rebekah S. Czerwionka
Diedre S. Dunn
Stephanie S. Hipp
Kevin Hyde
Bryan K. Maguire
Daniel Marks
Robert J. McCormack
Mark A. Meister
Padraic G. Molloy
Bruce A. Neumann
Wendy T. Newkirk
Thomas R. Pickett
Brian T. Sheedy
Timothy J. Slattery
Jacob M. Steinfink
Shilpa M. Upadhye
Shilpi V. Upadhyaya
Tony P. Valevicius

Senior Development Directors of McDonald's USA, LLC:

John R. Wendel
Bruce Crown

Lead Development Directors of McDonald's USA, LLC:

John D'Anna

US Field Development Officers of McDonald's USA, LLC:

Keith Romine
Helen Singer
Victoria Seward
Jimmy Lopez
Cynthia Talkovic
Mark Hertel
Vivian Valdivia
Joseph Diozzi
Asa Mayo
Antwan Smith

US Field Execution Construction Managers of McDonald's USA, LLC:

Keith Botkin
Kevin McAuley
Adam Brandenburg
Tim Crowder
Dan Gross
Robin King
Chris Stamps
Dawn Bourseau
Andy Vitale
Tim Chess
Gregg Protch
Gary Zonitch
Yasemin Sarier
Tessa Bernstein
Lee Morris
Jorge Martinez
Jack Wegler
Kurtis Demarse
Armen Parker
Derek Moskal

US Field Area Construction Managers of McDonald's USA, LLC:

Greg Carleton
Daryl Groet
Greg Chapman

Edgar Ortiz
Alibia de Vente
Jason Sawall
Keisha Smith
Rosangela Demello
Steve Kellett
Tammy Kahm
Brian Reeder
Eileen Seeburger
Leo Van Buuren
Joe Coconato
Steve Rizzo
Chris Stepp
John Lorentzen
Joseph Minorik
John Taylor
Jason Ramsey
Sharon Sills
Larry Drake
Sean Kennedy
Michele Miller
Eric Wagner
Damaris Walton
Dan Mayo
Belinda Dartley
Kim Vukov
Tanya Momchev
Patrick Piehl
Andy Lee
Regina Killebrew
Jose Ramirez
Kortney Pedigo
Lyndsey Denny
Rowdy Durham
Trevor Prophet
Chuck Morgan
Charlie Miller
Carter Mann
Mike Riendeau
Lincoln Ludwig
Scott Audsley
Eddie Nunez
Carlos Madrigal
Christine Cho
Jason Wilner
Scott Wilkeson

Lonnie Smith
Reggie Anderson
John Hyder
Alex Breeden
Bob Keesaer
Becky Jansen
Amy Switzer
Debra Lyster
Mike Crowley
Kyle Bourgeois
Brian Smallwood
Curt Hobbs
Robert Yagusesky
Deanna Uecker
Drew Sanchez
Amanda Goodie
Nancy Malone

National Construction COE:

Joe Collins, Sr. Director
Ben Aguirre, Development Director
Lynn Misiaszek, Development Director
Alison Brickett, Construction Manager
Kevin Reed, Construction Manager

Employees of McDonald's Corporation authorized to execute miscellaneous documents that are ancillary to employee relocation residential real estate transactions (including, but not limited to, Company Offer Agreements ("GBOs") and Listing Agreements:

Brian Madine, Director, Global Mobility
Sherry Moran, U.S. Relocation Manager, Global Business Services
Didi Daubenspeck, U.S. Relocation Consultant, Global Business Services
Sharon Balich, U.S. Relocation Consultant, Global Business Services

Employees of McDonald's USA, LLC authorized to execute license agreements in connection with restaurant development due diligence:

- **National RE Directors:**

Lori Nunez
Meredith Lenoir

- **National RE Leads**

Bob O'Connell
Rich Davis
Amy Bayles

Lisa Walker
Natalie Mattei

- **National RE Managers**

Gary Blau
Zach Pagel
Schuyler Jackson
Rona Gaur
Darla Bowen
Kellie Wisbrock
Clark Lambdin
Ray Clopton
Craig Givens
Troy Faulkner
Rey Hernandez
Dan Toth
Mathis Nedell
Mike Manteen
Uri Starr
Chris Smitherman
Rudy McCarthy
Kaley Devries
Marineth Dermovsesian

- **National Transaction Managers**

Carla Freise
Sara Sailors
Jennifer Steinhagen